

What is the Central Economic Development Agency (CEDA)?

CEDA was established as Manawatū's regional economic development agency and has been in operation since September 2016. CEDA is a council-controlled organisation, jointly owned by Palmerston North City Council (50%) and Manawatū District Council (50%). CEDA's primary objective is to drive and facilitate the creation and growth of economic wealth for Manawatū and beyond.

CEDA is also the Regional Tourism Organisation for Manawatū, responsible for driving and supporting the growth of our visitor sector to ensure opportunities are maximised and drive domestic visitation to the region.

What is our vision?

Our vision for Manawatū is to be New Zealand's most progressive region. Three key indicators to show we are on the way to achieving this vision are:



Manawat $\bar{\mathbf{u}}$ is recognised as one of the top agrifood hubs in the world



Manawatū is a leading distribution hub and leverages off its role in central New Zealand



Manawatū is renowned for its exceptional lifestyle, competitive advantages, and is a magnet for business, investment and talent

How does CEDA set its strategic focus?

CEDA's strategic focus is guided by the annual Statement of Expectations which is delivered to CEDA jointly by the Manawatū District and Palmerston North City councils.

For 2024-25, the Statement of Expectations outlines the following key strategic areas of delivery:

- Inward investment, (both national and international), retention and expansion of business in the Manawatū region.
- Developing a talent pipeline.
- Domestic Visitation.

CEDA's strategic framework and programmes of activity are then developed based on these outcomes and outlined in the annual Statement of Intent. This ensures a strategic approach across CEDA and our shareholder councils to ensure alignment of visions, goals and long-term plans.

(*) ceda.nz/about/statement-of-intent

CEDA reports on its Statement of Intent outcomes twice yearly to its Shareholders through its Half Yearly and Annual Reports.

(ceda.nz/about/accountability-reports

CEDA's board of directors

CEDA's board of independent directors are responsible for the governance and strategic direction of CEDA, in line with the requirements and strategic outcomes of its shareholder councils. Board directors are appointed by an Electoral College with representatives from PNCC and MDC.

The board appoints CEDA's Chief Executive who is responsible for CEDA's management, operations, projects, staff performance and wellbeing, and reporting.

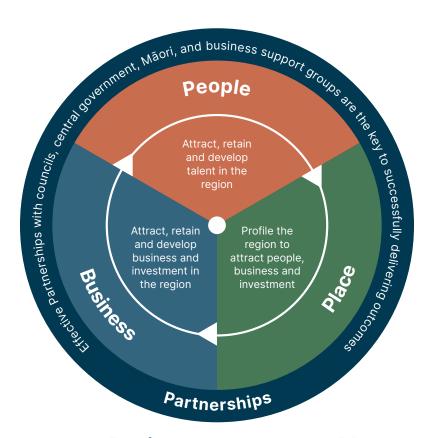
→ You can find out more about the CEDA Board and team at CEDA.nz/about/our-team.



What are CEDA's primary focus areas for its programmes of work?

CEDA works across the three strategic pillars of economic development; People, Place and Business, and our success is underpinned and enabled by the strength of our Partnerships and relationships with our regional and national partners.

Our core objectives, programmes and activities are all aligned to these pillars, and are designed to create the environment, stimulus, outcomes, and impact that will power our economic prosperity and achieve our vision for the region.



People

Attract, retain and develop talent in the region

The development of a talent pipeline for the region that includes the attraction of those with the skills and experience our businesses need, the training and development of the people they already have, the recruitment of students to the region, along with an understanding of the future needs of our sectors and businesses is key to the region being able to grow sustainably.

manawatunz.co.nz/work-hub

Business

Attract, retain and develop business and investment in the region

Business development and expansion in the region, and attracting business and investment to the region, is at the core of economic development and at the forefront of CEDA's objectives for Manawatū to be a leading distribution hub, be recognised as one of the top agrifood hubs in the world, and a magnet for investment, business, and talent.

→ ceda.nz/our-business-support

Place

Profile the region to attract people, business and investment

Profiling the region to highlight our strengths, our people and our places through a shared regional identity, targeted storytelling and partnerships ensures Palmerston North city and Manawatū district are renowned for our exceptional lifestyle, competitive advantages and is a magnet for investment, business, and talent.

(*) We do this through our regional website www.ManawatuNZ.co.nz



How does CEDA work through partnerships?

A strength of our region is the ability to work together using our combined strengths, connections, and skills to compete nationally and globally. Collaborative relationships and partnerships with key regional and national stakeholders, central and local government, Māori, and iwi are key to ensuring strategic outcomes for the city and district.

See some of our partners here: ceda.nz/about/our-partners

What are CEDA's key growth projects for the region?

Building on the foundations of our focus areas of people, place and business, through partnerships. CEDA's current pillar projects weave across these pillars and for the region include:

- Leading the development and Strategy implementation of Te
 Utanganui the Central New Zealand Distribution Hub, cementing
 our regions role as the as the third node of distribution and logistics
 in New Zealand.
- Facilitating the Manawatū Destination Management Plan alongside key partners to sustainably grow visitor activity and value for the benefit of our community, ensuring our region is a vibrant and sustainable place to visit, work and live.
- Driving the Manawatū Food Strategy alongside key partners to leverage and enhance the region's opportunities in the national and global supply chain enabling Manawatū to attract private and public sector investment and partnerships.

→ Further information on our key areas of work and pillar projects can be found at ceda.nz/about/areas-of-work

How is CEDA committed to sustainable practices?

in both our team at CEDA and our commitment to promoting diversity in age, culture, ethnicity and gender in all that we do. (*) View more on CEDAs sustainability commitment ceda.nz/about/

In both CEDA's office environment and the environment in which we work

and live, we are committed to sustainable practices. We value diversity

Where and how can I find out more about the work CEDA is doing and the impact it's making?

how-we-work

We have a range of ways in which you can connect with us and stay up to date on what we're doing and what's happening in our region.

(*) ManawatuNZ.co.nz showcases the best of living, studying and doing business in the region.

(*) CEDA.nz to find out more about CEDA, the team, and what we do.

Subscribe to CEDA's e-newsletters to keep up to date at ceda.nz/ newsletter-signup and see the latest news here at ceda.nz/newsupdates

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